



International Federation
of Red Cross and Red Crescent Societies



ICRC

Working as a Movement:

Strengthening Movement Coordination & Cooperation (SMCC)

Why Strengthen Coordination and Cooperation?

- Briefly describe an example of Movement coordination mechanism from your context



Movement Coordination Flow Chart

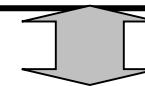
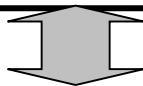
Movement Platform (MP) (leadership and strategic coordination)

Members:

- ONS president
- ONS executive director
- Federation representative and/or substitute
- Federation Movement coordinator
- ICRC Head of Delegation and/or substitute
- ICRC Movement coordinator

Responsibilities:

- Validate strategies, orientations and priorities as proposed by the Movement Coordination group.
- Consult the Movement Coordination group on strategic orientations
- Agree on common positions in relation to the Movement issues and positioning in the humanitarian environment.
- Lead the development and endorse the common strategy for the Movement.
- Maintain high level contacts with authorities, donor community, other orgs.
- Act as spokesperson for the Movement response.
- Ensure integrity of Movement in the operation.



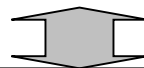
Movement Operations Committee (MOC) (operational coordination)

Members:

- ONS Executive director and heads of programs
- Federation FACT Team Leader and coordinators,
Movement coordinator
- ICRC coordinators and MVT coordinator
- PNS Head of Mission

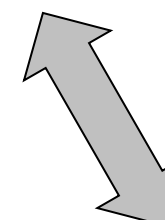
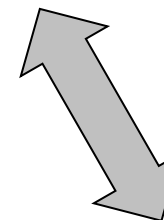
Responsibilities:

- Define and propose operational strategies to the ONS, Federation and ICRC platform.
- Overview of the humanitarian needs, field action, and Movement activities.
- Identify Operational opportunities for Movement activities.
- Decide on implementation of strategies.
- Information sharing and security briefings.
- Coordinate activities of Movement components and approval of project proposals.
- Coordinate Movement activities with those of external actors.



Technical Working Group Responsibilities

- Ensure coherence for program areas and review project proposals for MOC approval.
- Agree on common and integrated approaches.
- Provide technical advice, guidance and procedures in technical areas.
- Agree minimum technical standards.
- Ensure mechanisms for quality control, meeting program and performance standards.



Working group

- ONS, FACT & ERU, PNS and ICRC coordinators.
- Technical issues

Technical group

- ONS, FACT & ERU, PNS and ICRC coordinators.
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Working group

- ONS, FACT & ERU, PNS and ICRC coordinators.
- Technical issues

Why strengthen Coordination and Cooperation?

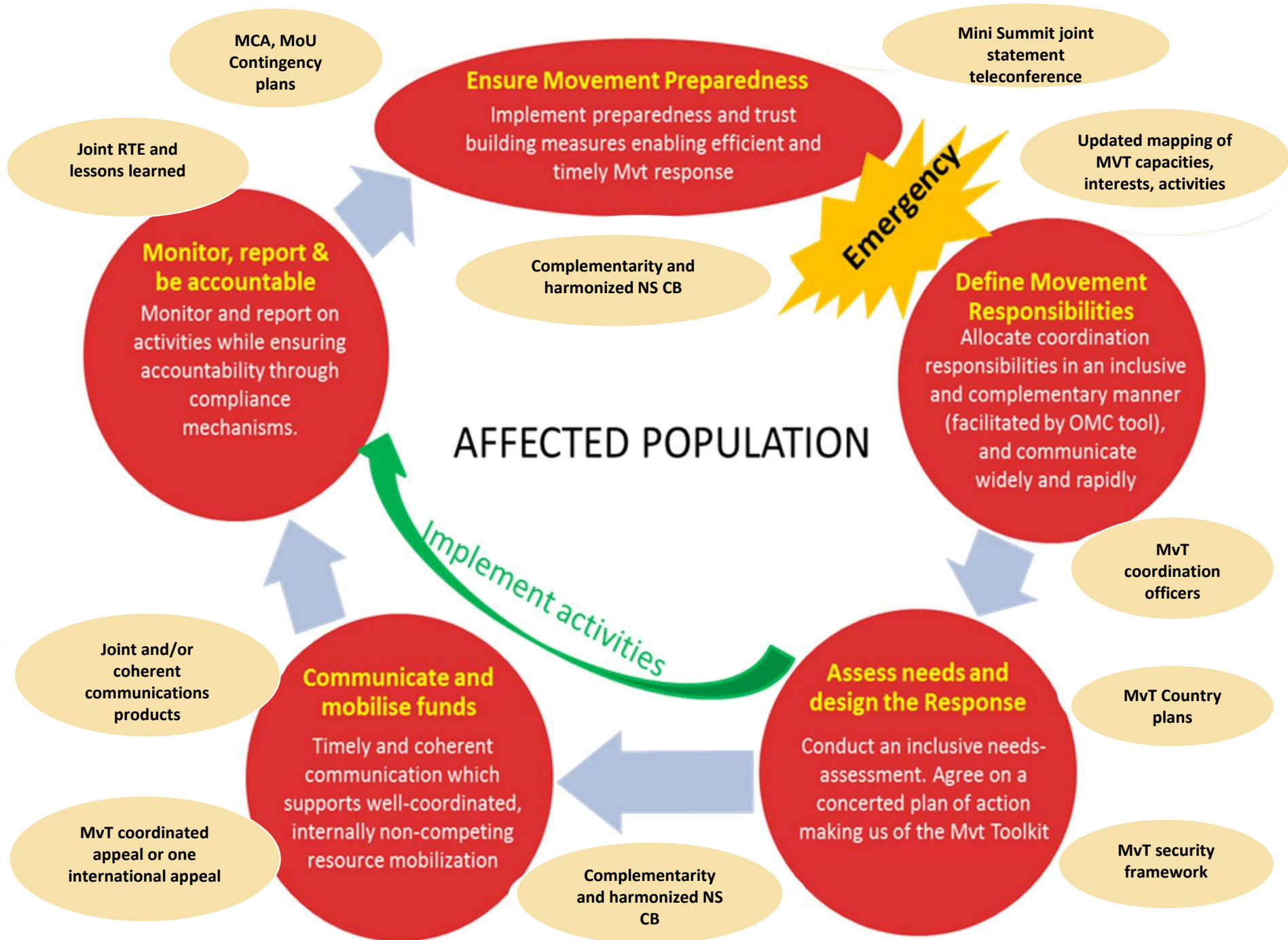
- Continuously growing expectations and scrutiny from donors, public, beneficiaries
- Need to demonstrate Movement's operational relevance, (cost-)efficiency and footprint
- Focus on what unites us (shared identity) rather than on what tears us apart
- Must think inclusiveness, complementarity and non-competition. No single entity within the Movement can respond alone.

Why strengthen Coordination and Cooperation?

https://www.youtube.com/watch?time_continue=3&v=4JT0LCNdz1s

https://www.youtube.com/watch?time_continue=2&v=aoapypB_LWE

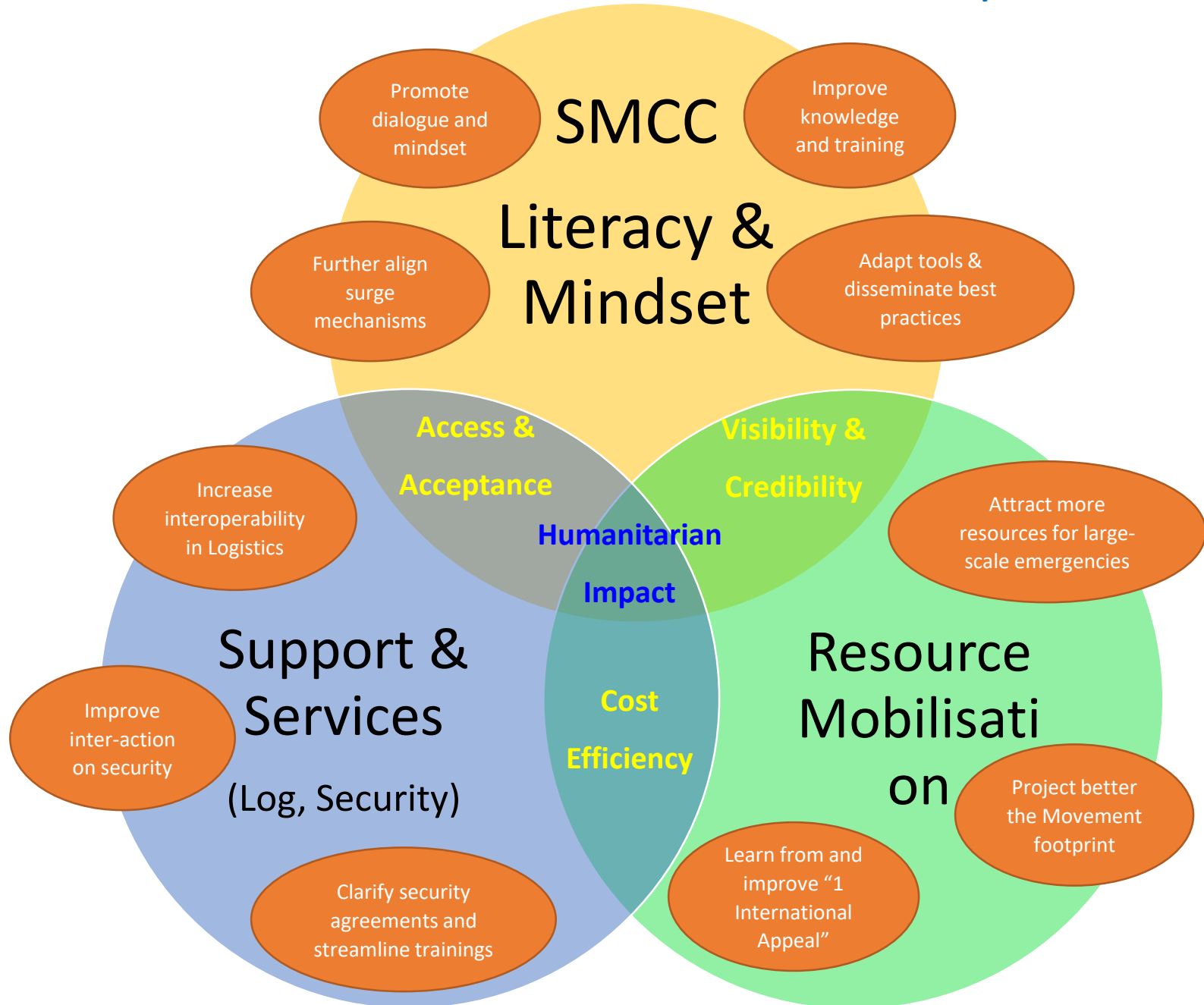
https://www.youtube.com/watch?time_continue=20&v=-ftE7cvUTYw



SMCC Process to date

- Launched by **resolution 4 CoD 2013**– set the task and the structure
- **2013-2015**: Global consultative process, report and findings, creation of PoA
- **CoD 2015**: Shared sense of urgency to act and solid endorsement of report +& PoA
- **2015-2017: Joint Implementation Teams (JITs)** for 8 objectives and designation of **5 country labs** (Haiti, Philippines, South Sudan, Syria, Ukraine)
- **CoD 2017**: Solid endorsement of achievements (labs, tools, etc..) and of new priorities. Commitment to help develop new PoA

SMCC Priorities 2017 – 2019 with actions and impact



Key elements of the adopted PoA 2018-2019

- 1. increase literacy in and the use of the Movement's coordination tools and mechanisms and contribute to mindset change
- 2. improve the cost-effective and operationally relevant provision of "services and support" in high-interest areas where the Movement can assert its know-how and demonstrate its added-value
- 3. continue building on successful examples of joint resource mobilization more concretely this PoA derives from the CoD17 also tasking "the ICRC and the International Federation, with active engagement and contributions from National Societies, to oversee the implementation of recommendations and to report back to the 2019 Council of Delegates on the progress made."

Achievements (1)

- Creation of Joint Implementation Team (JIT) with actions declined in an activity Log
- Effort on internal Movement buy-in through production of newsletter in July 2016 and January 2017
- “Mini-summit guidance note and check-list” sent in July 2016 to all National Societies for use within 24-48h of an emergency
- “Funding Modality Agreement” between ICRC and IFRC finalized and signed to ease the management of “One International Appeal”

Achievements (2)

- Positive ICRC-IFRC cooperation and presentation
- Shared sense of urgency to act from National Societies, IFRC and ICRC
- Resolution + Plan of Action solidly endorsed by all components of the Movement

Some examples:

- Haïti: excellent coordination after Mini-Summit, use of “1 appeal”, ICRC integration in RTE
- The Gambia: solid preparedness, fluid allocation of responsibilities
- Indonesia: conduct of Mini-Summit, rapid sharing of info through joint statement
- Yemen: signature of a CAA with Federation that includes security, logistics, communication

Some examples:

- Promotional product: newsletters & promotional video
- Tools & Mechanisms: mini-summit, contingency plan, country plan, Log WorkGroups,
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- “One International Appeal”: model agreement finalised and SOPs in the pipeline
- WHS: speaking with “one Voice” in SMCC spirit
- DFID: asking for only one Business Case in which SMCC is prominent

Challenges to SMCC ?

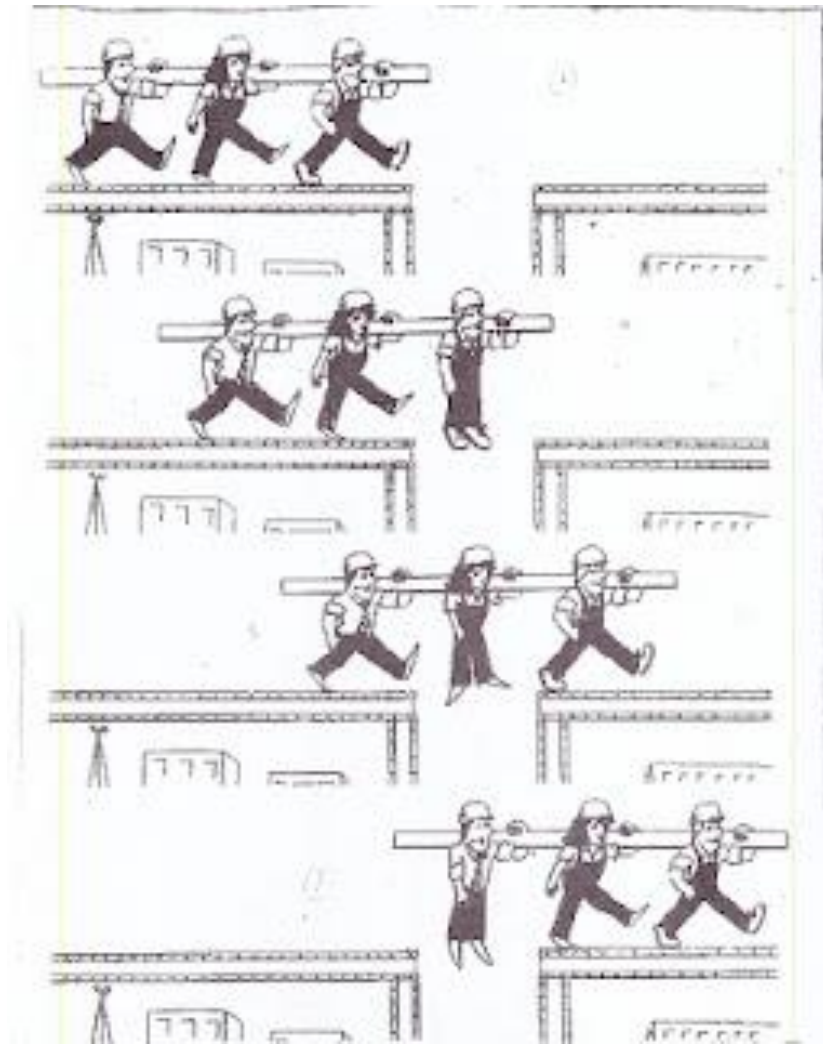
- What could be the main challenges when implementing the SMCC Plan of Action?

Challenges to SMCC ?

- Change of mindsets and modus operandi
- Concomitant development of concepts and operational implementation
- Mis-perception: GVA-driven, Institution-driven,
- Global agenda vs operational reality
- Transactional cost of coordination
- Complex flow of information
- Limited investment from National Societies and lack of geographical plurality

Partnerships

<https://www.youtube.com/watch?v=JWhPnFKvJzM>



Thank you