

Movement Coordination Agreement

between

South Sudan Red Cross (SSRC)

and

The International Committee of the Red Cross (the ICRC)

and

**The International Federation of Red Cross and Red Crescent Societies
(the Federation)**

regarding

their respective roles and responsibilities and Movement coordination

in the Republic of South Sudan

1. Introduction

- 1.1 This Movement Coordination Agreement (the Agreement) is made between the South Sudan Red Cross Society (SSRC), the International Committee of the Red Cross (the ICRC), and the International Federation of Red Cross and Red Crescent Societies (the Federation), and provides the framework for Movement partners to coordinate together and build partnerships.
- 1.2 To promote effective partnership and close cooperation, the Participating National Societies (PNS) sign the Declaration (annex 1).
- 1.3 The signatories of the agreement and the Declaration (annex 1) attached are collectively called **the Partners** and thereby carry out their activities in line with the principles set out in this agreement.
- 1.4 The Partners recall that the Fundamental Principles, the Statutes of the International Red Cross and Red Crescent Movement, the Code of Good Partnership, the Strategy for the Movement and all resolutions of the Council of Delegates and the International Conference apply.
- 1.5 The agreement provides a general framework for Movement cooperation. Its annexes include specific provisions that are directly related to the current conflict and violence in the country, in particular in respect to security management and communication.
- 1.6 This agreement forms the foundation for current and future bilateral and multilateral agreements for emergency preparedness, response and recovery.



2. Background

In July 2011, the Republic of South Sudan became an independent country.

In June 2013, the South Sudan Red Cross (SSRC) was recognized by the ICRC and in November 2013 became the 189th member of the International Federation of the Red Cross and Red Crescent Societies.

In February 2014, SSRC, ICRC and the Federation signed a Movement Coordination Agreement (MCA) regarding their respective roles and responsibilities and Movement coordination in the country. Seven PNSs signed the Declaration attached to that Agreement. The Agreement expired in December 2015.

3. Objectives of the agreement

The Partners agree that the overall objective of the Agreement is to:

- 3.1 Maximize the **overall strength of the Movement**, seeking a coordinated approach in planning and responding to the evolving humanitarian needs in South Sudan. This will allow complementary interventions of the Movement partners, as well as optimal preparedness, recovery and response programming.
- 3.2 **Strengthen the SSRC** to build sustainable capacities to effectively deliver quality humanitarian services; to ensure efforts and resources are directed towards the SSRC's implementation of its strategic development plan 2013 - 2017, ensuring a tailored, efficient and coherent approach to capacity building and development for long-term sustainability.
- 3.3 Promote effective partnership and close cooperation between the Movement partners by establishing **coordination mechanisms** increasing the interaction between the Movement partners, in respect of each component's specific responsibilities, competencies and mandate.

4. Duration of the agreement

The Agreement is valid from the date of signature. by the SSRC, the ICRC and the Federation until January 2021. Modalities for amendments of, or withdrawal from the Agreement, are stipulated under chapter 7, General Provisions.

5. Management principles

5.1 Cooperation in Emergencies

- 5.1.1 In situations of emergency, the Partners are committed to agree as soon as possible on the roles and responsibilities required to respond to the emergency as a Movement in the most effective and efficient way¹. In case of need, specific roles given to Partners will be discussed and agreed in the Movement Platform (see chapter 6). Decisions made by mutual consent will be shared with the Partners. The agreement on roles, responsibilities, and coordination mechanisms will be communicated to Partners

¹ See Seville Agreement (1997) and Supplementary Measures (2005)



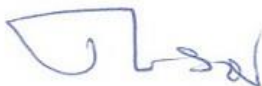
supporting (or wishing to support) the SSRC through a Tripartite Joint Statement as soon as possible.

Partners commit to respect the agreed division of labor as follows:

- 5.1.2 The specific role and responsibility of SSRC, in its capacity as an independent and sovereign Host National Society within South Sudan in carrying out its humanitarian activities in conformity with its own statutes, national legislation and strategic plan.
- 5.1.3 The specific role and responsibility of the ICRC in the area of protection and assistance to populations exposed and/or affected by armed conflict and violence. More particularly, the ICRC provides the general direction and coordination of the Movement activities in this field of action and coordinates its work closely with the SSRC and the Federation.
- 5.1.4 The ICRC, in its role in coordinating operational activities, takes the lead in regards to operational security, and provides guidance to the Movement partners, within a coordinated Movement approach (See Annex 2, Movement Security Protocol for South Sudan).
- 5.1.5 The specific role and responsibility of the Federation - in the situation of natural disaster occurring in non-conflict affected area - to support the SSRC in responding to the emergency through effective resource mobilization and coordination of PNSs.
- 5.1.6 Management of external communication is defined by the Movement Platform so as to ensure a harmonized, coherent image and better understanding of the role of the Movement for the general public (see Annex 3, Communication Guidelines for the International Red Cross and Red Crescent Movement in South Sudan).

5.2 Development Cooperation

- 5.2.1 The SSRC is primarily responsible for its own development. The Federation has the lead role in supporting the National Society's Organisational Development, ensuring effective coordination of all Partners
- 5.2.2 The Federation will support SSRC to undertake the Organizational Capacity Assessment and Certification (OCAC) process. This will lead to the identification of organizational development priorities for SSRC. A plan of action will be developed to address these priorities. This plan of action should be the focus of all organizational development support by Partners to SSRC.
- 5.2.3 For each programme to be supported, Partners agree that a separate agreement which sets out the specific objectives, roles and responsibilities, funding and reporting arrangements, evaluation and auditing provisions, and the sharing of best practice should be signed. This agreement will also identify how Partner support contributes to a coordinated approach with other stakeholders towards the SSRC Strategic Plan.
- 5.2.4 As per coordinated planning, the ICRC contribution to SSRC capacity building, in close consultation with the Movement partners, focuses on areas of operational partnership and permanent tasks including integration of Safer Access in all SSRC activities, providing tracing services, first aid and dead body management services, emergency response capacity in water/sanitation /economic security, support for Emergency Action Teams, operational communication and dissemination of FP and IHL.



5.3 Cooperation with non-Movement / external organisations

The Partners shall coordinate joint Movement operations with the humanitarian activities of external organisations and actors (e.g. UN, other inter-governmental bodies, the military, and International NGO's). Should one of the Movement components wish to enter into a new partnership with an UN agency or any other external operational partner, it will share its intention with the other Movement Partners in advance, to ensure that the partnership is well coordinated with the Movement response, and negotiate a written agreement based on the *"Minimum elements to be included in operational agreements between Movement components and their external operational partners"*².

6. Movement Coordination Mechanisms

6.1 Establishing and maintaining Movement Coordination Mechanisms requires the ambition of a true partnership where each Partner shares its views, challenges and discusses strategic and operational issues, and seeks solutions with the other Partners. While recognising the necessity to set up such mechanisms, it is essential to keep them as simple, flexible and practical as possible, adapted to the contextual needs.

6.2 Partners are committed to actively participate in the Movement Coordination Mechanisms described below and to respect agreements reached in these forums. They are committed to finding solutions for all issues affecting coordination mechanisms and partnerships, should any problem or difficulties arise.

6.3 Partners agree to Movement Coordination mechanisms in the form of:

Movement Platform (MP): The group comprises the Secretary General of SSRC, the ICRC Head of Delegation, and the Federation Head of Country Office. It will:

- a) Provide overall Movement leadership.
- b) Endorse overall strategies for Movement activities in South Sudan to reinforce a coordinated approach to support the SSRC in meeting the needs of vulnerable people.
- c) Represent and uphold the image and integrity of the Movement internally and externally.
- d) Address key issues and ensure that mechanisms for problem-solving and capacity building support are established at appropriate levels of the Movement Coordination Framework.
- e) Review and agree new project initiatives proposed by PNS.
- f) Provide feedback to PNS by the designated member of the Movement Platform.
- g) Ensure all Partners are fully informed on zones declared restricted by the ICRC based on its analysis and reading the of security situation³.
- h) In case a Partner does not adhere to the terms of the Agreement on security and external communication (annex I and II of the Agreement), the MP will take a decision accordingly.
- i) Ensures that Partners respect the Communication Guidelines defined in annex III of the Agreement.
- j) Review the effectiveness of the established coordination mechanisms in order to ensure relevance and to make adjustments as necessary; and

² Handbook of the International Red Cross and Red Crescent Movement, Part Three "Main Policies of the International Red Cross and Red Crescent Movement", Section III

³ In particular, partners are informed on the transition of zones from green to orange and red and vice versa).



- k) Meet once a month and rotate responsibility for chairing the meeting.

Movement Operation Coordination (MOC): The group comprises SSRC designates, Federation representatives, ICRC representatives and PNS Country Representatives

- a) The MOC is an information sharing (non-decision making) forum seeking to improve coordination, integration and collaboration for better support and sustainable outcomes among Partners at programme level.
- b) It aims at learning from experiences, best practices, evaluations etc; and it will:
- c) Receive updates on decisions taken by the MP, including on security issues and strategic orientations and positioning of the SSRC.
- d) Receive information from Technical committees on thematic issues; and
- e) Meet once a month and is chaired by the SSRC.

Technical Committees (TC): Technical committees, established by the SSRC Management, and have specific time-bound terms of reference to manage and coordinate technical and/or sectoral programming. They comprise technical staff from SSRC and Movement partners and report directly to the SSRC Senior Management and to the MOC. In particular, they will:

- a) Discuss technical aspects of new and ongoing programmes including entry and exit strategies.
- b) Collect experiences and best practices in the specific technical field.
- c) Ensure programmes adherence to technical standards.
- d) Meet every month with possible ad hoc meetings and will be chaired by the SSRC.

7 General Provisions

- 7.1 The provisions of this Agreement can be amended or modified with the mutual written and consent of the SSRC, the ICRC and the Federation. PNSs shall be involved in the consultation process.
- 7.2 If a Partner wishes to withdraw from the Agreement, it must serve formal written notice three months in advance to other partners. The withdrawal shall have effect only in respect of the withdrawing Partner.

8 Signatures



John Lobor
Secretary General
The South Sudan Red Cross Society



Date




Jürg Eglin
Head of Delegation
The International Committee of the Red Cross



27.01 Date 2016


Paul Jenkins
Head of Country Office
The International Federation of Red Cross and
Red Crescent Societies



27/1/16 Date